

Table 1. Example RI-PRF Coverage Levels and Premiums.

| Coverage Option | Coverage Level (\%) | Productivity Factor (\%) | Coverage (Total \$) | Estimated Premium (Total \$) | Per Acre (\$) | Estimated Indemnity (Total \$) | Per Acre (\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Max: April-May | 90 | 150 | \$ 5,020 | \$ 390 | \$ 0.61 | \$ 3,631 | \$ 5.67 |
| June-July | 90 | 150 | \$ 2,151 | \$ 157 | \$ 0.25 | \$ 1,563 | \$ 2.44 |
| Mid: April-May | 85 | 100 | \$ 3,161 | \$195 | \$ 0.30 | \$ 2,235 | \$ 3.49 |
| June-July | 85 | 100 | \$ 1,355 | \$ 78 | \$ 0.12 | \$ 963 | \$ 1.50 |
| Min: April-May | 60 | 60 | \$ 1,562 | \$ 51 | \$ 0.08 | \$ 1,006 | \$ 1.57 |
| June-July | 60 | 60 | \$ 669 | \$ 20 | \$ 0.03 | \$ 434 | \$ 0.68 |

coverage. The tool allows the user to determine coverage options and compare to historical estimates back to 1948. The BB Ranch is in Platte County, Wyoming (Grid \#26500). The base index value is $\$ 8.30 / \mathrm{acre}$. Jim selects 70 percent coverage in the April-May interval and the remaining 30 percent in the June-July interval; he also enters 640 acres. These intervals represent the critical forage production periods. He can use the historical data provided by the tool to estimate potential indemnity payments.

The interval value was 24.9 for April-May in 1966 and in 1980 it was 24.6 for June-July. It is important to note that, while these data points represent the historical low, it is possible that the index could result in an even lower index value. For the purpose of our analysis, we will assume these are the low index values. We will use the data generated by the support tool to examine three coverage options for the BB Ranch: 1. The maximum coverage available (90 percent coverage, 150 percent productivity factor), 2. A mid-range level ( 85 percent coverage, and 100 percent productivity factor), and 3 . The minimum coverage available ( 70 percent coverage, and 60 percent productivity factor). Entering each of these options, along with the corresponding data for 1966 and 1980, the tool generates the total coverage, potential indemnity, and premium data found in Table 1.

Selecting the maximum amount of coverage may be an acceptable risk management strategy, given the premium price and fit with the BB Ranch cost structure. Jim would like to evaluate the different strategies on a long-term basis. Using a simple, partial budget approach may not be adequate to compare the strategies, as it is difficult to estimate how effective the policy would be over the long term. Simply comparing coverage with the long term data may not provide an accurate picture, let alone determine if RI-PRF coverage could be expected to generate a positive net return over a long period of time.

## Multi-Temporal Risk Analyzer (MTRA) Tool

The Multi-Temporal Risk Analyzer tool (MTRA) from RightRisk.org is a budgeting tool designed to provide users the means to examine the long-term outcome of management decisions, often evaluated with partial budgeting. The MTRA tool is a spreadsheet-based, partial budget tool that allows users to enter inflows from added returns and reduced costs, along with outflows due to reduced returns and added costs. For each of these costs and return categories, users enter a most likely, minimum, and maximum value to account for uncertainty. In addition,

Table 2. MTRA Entries for BB Ranch Pasture Rangeland, Forage (RI-PRF) Coverage Example.

| Proposed Change: | Interest Rate: |  |  | 5.00\% |  | $\sim$ Check the boxes belor |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RI-PRF Long Term Strategy | Most Likely VALUE |  | Expected Low/High Value |  |  | $\begin{array}{\|c} \text { Yea } \\ 1 \\ \hline \end{array}$ |  | Year Year <br> 3 4 |  | $\begin{array}{\|c\|} \hline \text { Year } \\ 5 \\ \hline \end{array}$ |
| Added Returns |  |  |  |  |  |  |  |  |  |  |
| Indemnity payment (April-May interval) | \$ 390 |  | $3,631$ | $\underset{\text { Low }}{\underline{\text { High }}}$ | All ${ }^{\text {Al }}$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
| Indemnity payment (June-July interval) | \$ 157 |  | $\begin{array}{r} \mathrm{Lc} \\ \hline 1,563 \mathrm{H} \end{array}$ | $\begin{aligned} & \text { Low } \\ & \hline \text { High } \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { All } \\ \hline \text { None (a) } \\ \hline \end{array}$ | $\square$ | T | $\square$ | $\square$ | $\square$ |
|  | \$ |  | S - Low | Low | All ${ }^{\text {A }}$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
|  | \$ |  |  | $\begin{aligned} & \text { Low } \\ & \hline \text { High } \end{aligned}$ |  | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
| Reduced Costs |  |  |  |  |  |  |  |  |  |  |
|  | \$ |  |  | $\underset{\text { Low }}{\text { High }}$ | All ${ }^{\text {Al }}$ | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
|  | \$ |  |  | $\frac{\text { Low }}{\text { High }}$ | All | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
|  |  |  |  | Low | All <br> None (2) | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
|  | \$ |  |  | $\frac{\text { Low }}{\text { High }}$ | \|lllAll <br> None | $\square$ | $\square$ | $\square$ | $\square$ | $\square$ |
| Added Costs |  |  |  |  |  |  |  |  |  |  |
| Premium Cost | 547 |  | $\begin{array}{ll} \hline & 547 \\ \hline \$ & 547 \end{array}$ |  | $\begin{array}{\|c\|} \hline \text { All } \\ \hline \text { None } \\ \hline \end{array}$ | $\square$ | T | $\square$ | $\square$ | $\square$ |
|  | $\leqslant$ |  | - | Low | All |  | $\square$ | $\square$ | $\square$ | $\square$ |

the user may select from 1 to 20 years in which each cost or return factor is expected to occur.

We begin by first entering the maximum coverage strategy in the MTRA input page. We enter the potential indemnity payments of $\$ 3,631$ for AprilMay and \$1,563 for June-July under Added Returns. These totals will serve as the maximum values for the indemnity payment. Zero is entered for the minimum, as in some years there will be no indemnity. Finally, we set the most likely values for each interval as the proportional premium cost given by the RMA Decision Support tool (\$390 for April-May, and \$157 for June-July). For this first simulation run, we select 20 years for each entry, Table 2.

MTRA evaluates risk scenarios for single- and multi-year periods using a set of random draws to
simulate the possible actual cost and returns to account for uncertainty. Results include annual and cumulative net returns on a cash- and net present value-basis via the output screen after clicking RUN.

The maximum coverage strategy results in a positive net return over 20 years on a cash basis for a total of $\$ 12,721$ or an average of $\$ 636 /$ year for this first draw (Table 3). When we factor in a 5 percent interest rate (time value of money), the strategy results in a positive, cumulative net return of $\$ 8,350$ or an average of $\$ 418 /$ year. Clicking RUN again generates another single draw of randomized results.

Table 3. Max Coverage Option MTRA Simulation Results.


## MTRA Analytics

The multi-draw and probability analytics are among the more important outputs provided by MTRA; viewing outcomes for just a single 20-year draw does not provide a complete picture of the range of all possible outcomes. The multi-draw analysis reveals the expected net returns for 1,000 draws, better describing the overall range of possibilities, the expected probabilities, as well as showing the effect of the time value of money (interest rate) on estimated net returns.

Multi-draw results are highlighted in Figure 1 in the form of a probability distribution for the expected net returns from the strategy on a cash- and net present value-basis. The orange line represents the strategy's net return on a present value basis, while the purple line represents the cash basis returns. Net present value-basis results for the maximum coverage option, assuming a 5 percent interest rate, suggest that if the RI-PRF policy were purchased consistently every year over a 20-year period at the max coverage level, the most likely total net return would result in around $\$ 7,187$

Figure 1. Maximum Coverage Example Probability Distribution, Cash- and Net Present Value-Basis.

or \$359/year (50/50 chance), around \$0.56/ acre/year. In addition, we can see there is essentially a 100 percent probability that returns will not exceed \$60,792 or \$3,040/year (\$4.75/ acre).

We can easily re-run the simulation for the two other coverage options. The mid-range coverage is approximately half the premium cost per acre at $\$ 0.42$. We enter the expected indemnity values and premium cost from Table 1, along with $\$ 2,235$ and $\$ 963$ for the expected interval indemnity maximums, leaving the interest rate the
same (5 percent). Clicking RUN causes MTRA to calculate a 50/50 probability of generating a total net return over a 20-year span of \$4,566 (\$228 per year) and a 100 percent probability that returns will not exceed \$58,488 (\$2,924 per year).

The minimum coverage option includes \$1,006 and $\$ 434$ for the expected interval indemnity maximum values from Table 1 and $\$ 71$ for the premium cost. Clicking RUN results in a MTRA probability curve similar to the other two options, with an expected lower overall set of possible returns. The most likely net return over twenty years of purchasing the minimum coverage option ( $50 / 50$ probability) would be $\$ 2,151$ or $\$ 108$ per year. Total net returns would not be expected to exceed \$27,377 or \$1,369 per year (100 percent probability).

## The Decision

The main challenge outlined earlier for Jim was how to examine and compare different levels of RI-PRF coverage. Without the MTRA results, it would be difficult to estimate the long-term returns of purchasing coverage on a net present value basis. The results from the MTRA simulations under all three coverage options examined for the BB Ranch example are outlined in Table 4. One interesting aspect is that the expected high return for the mid-range option is not much lower, $\$ 2,304$ lower in total or $\$ 115$ per year, than estimated under maximum coverage, even though purchased at half the premium cost. This is mirrored by the most likely net returns; the mid-range coverage generates an average yearly net return of $\$ 131$ less than the maximum coverage.

It may be a good idea for Jim to purchase the mid-range option, if his goal is to keep expenses down on the ranch. On the other hand, if the higher coverage premium is acceptable from a cost standpoint, Jim could expect a positive net return over twenty years using the maximum coverage strategy. The net return results generated by the MTRA analytics offer the BB Ranch a better understanding of the tradeoffs between the alternatives. As a result, Jim is better equipped to decide which level of coverage fits their long-term risk management needs.


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[^0]:    * The Jim Housing operation is a case study example created to demonstrate RightRisk tools and their applications. No identification with actual persons living or deceased, places, or agricultural operation is intended nor should be inferred.

